

SEC FORM – I-ACGR

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1.	For the fiscal year ended December 31.2022) _	
2.	SEC Identification Number CS202006725	3. BIR Tax Identification	No. 010-510-144-000
4.	Exact name of issuer as specified in its charter	VISTAREIT, INC.	
5.	<u>Philippines</u> Province, Country or other jurisdiction of incorporation or organization	6. (SEC Us Industry Classification	55
7.	Lower Ground Floor, Building B, EVIA Lifesty Daanghari, Almanza Dos, Las Piñas City Address of principal office		1750 stal Code
8.	(02) 8994-4377		

Issuer's telephone number, including area code

9. <u>N/A</u>

Former name, former address, and former fiscal year, if changed since last report.

INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT				
	COMPLIANT/ NON- COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION	
		s Governance Responsibilities		
		Vorking board to foster the long- term success of corporate objectives and the long- term best interpretered objectives and expertise that is relevant to the Company's business. Below is the board composition of the Company: NAME Image Root A Marc AGE Contents of the Board Image Root A Marc AGE Contents of the Board Image Root A Marc AGE Contents of the Board Image Root A Marc AGE Contents of the Board Image Root A Marc AGE Contents of the Board Melina F. Glagon 10 Director Flippio Multina F. Glagon 10 Independent Director Flippio 2022 to present Multina F. Glagon 10 Independent Director Flippio 2022 to present Multina F. Glagon 10 Independent Director Flippio 2022 to present Please refer to the Company		
 Recommendation 1.2 1. Board is composed of a majority of non- executive directors. 	Compliant	As of December 31, 2022, out of the seven (7) directors, 4 are non-executive (3 are independent directors) and 2 directors hold the executive position.		

			Director's NameTypeJerylle Luz C. QuismundoExecutiveManuel Paolo A. VillarExecutiveBrian N. EdangNon-ExecutiveMelissa Camille Z.ExecutiveDomingoJustina F. CallanganIndependent DirectorLeticia A. MorenoIndependent DirectorRaul Juan N. EstebanIndependent Director	
Re	commendation 1.3			
1.	Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.	Compliant	Please refer to the Company's Manual on Corporate Governance item no. 2B through this link <u>https://vistareit.com.ph/corporate-</u> governance#manual-on-corporate- governance-0	
	Company has an orientation program for first time directors.	Compliant	In compliance with the Company's Manual on Corporate Governance, a first time director, before assuming such positon, shall be required to attend a seminar on corporate governance conducted by a private or	
3.	Company has relevant annual continuing training for all directors.	Compliant	government institute. Last 2022, all the directors and key officers of the Company have attended a seminar on Corporate Governance conducted by SEC's accredited training providers. Please see link for the directors and key officers' Certificate of Attendance <u>https://edge.pse.com.ph/openDiscViewer.do?e</u> <u>dge_no=36961be481489e503470cea4b051ca8f</u>	

December deller 1.4			
Recommendation 1.4			
1. Board has a policy on board diversity.	Compliant	The Corporate Governance Committee reviews and evaluates all persons nominated and elected to the Board of Director in accordance with the qualifications, as provided by the Board of Directors, which promotes diversity of experience, background and competencies. Board of Directors are composed of 3 males and 4 females.	
Optional: Recommendation 1.4			
 Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives. 	Compliant	The Company is committed to defined principles in implementing board diversity which are discussed in its Manual for Corporate Governance. The said document can be viewed through this link https://vistareit.com.ph/corporate- aovernance#manual-on-corporate- governance-0	
Recommendation 1.5			
 Board is assisted by a Corporate Secretary. Corporate Secretary is a separate individual from the Compliance Officer. Corporate Secretary is not a member of the Board of Directors. 	Compliant Compliant Compliant	GEMMA M. SANTOS , Corporate Secretary, graduated cum laude with the degree of Bachelor of Arts, Major in History from the University of the Philippines in 1981, and with the degree of Bachelor of Laws also from the University of the Philippines in 1985. She is a practicing lawyer and Special Counsel in Picazo Buyco Tan Fider & Santos Law Offices. She is also the Corporate Secretary of Golden MV Holdings, Inc. (formerly Golden Bria Holdings, Inc.) and VistaLand & Lifescapes, Inc. and a director of Philippine Associated Smelting and Refining Corporation (PASAR), Fine Properties, Inc., Bulacan Water District and Bulakan Water Co., Inc.	

		Please refer to the Manual on Corporate Governance for the duties and functions of the Corporate Secretary through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
 Corporate Secretary attends training/s on corporate governance. 	Compliant	The Corporate Secretary attended the 9-hour webinar about SEC Compliance with the Rules on Disclosures conducted by Center for Best Global Practices last October 17-19, 2022.	
Optional: Recommendation 1.5			
1. Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.	Compliant	The Corporate Secretary distributes notice of meetings and relevant board meeting materials five days before the scheduled meeting through electronic mails.	
Recommendation 1.6			
1. Board is assisted by a Compliance Officer.	Compliant	MA. NALEN SJ. ROSERO, Compliance Officer	
2. Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation.	Compliant	and Assistant Corporate Secretary, graduated salutatorian from the San Beda College of Law in 1997. She is currently the Corporate Secretary and a Director of the following	
3. Compliance Officer is not a member of the board.	Compliant	companies: Household Development Corporation, Brittany Corporation, Crown Asia Properties, Vista Residences, Inc., Communities Philippines, Inc., Camella Homes, Inc., Mandalay Resources, Inc., Prima Casa Land & Houses, Inc., Vista Leisure Club, Inc., and Brittany Estates Corporation. She is also currently serving as the Chief Legal Counsel, Chief Information Officer and Compliance Officer of Vista Land & Lifescapes, Inc. She is also a Director of Manuela Corporation and Masterpiece Properties, Inc., and the Corporate Secretary of Vistamalls, Inc.	

		(formerly Starmalls, Inc.). From 1997 to 2000, she was an Associate in the Litigation Group of Angara Abello Concepcion Relaga& Cruz (ACCRA) Law Offices. On September 11, 2013, Atty. Rosero was appointed as Compliance Officer and Chief Information Officer of Vista Land & Lifescapes, Inc. Please refer to the Manual on Corporate Governance for the duties and functions of the Compliance Officer through this link https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance=0					
4. Compliance Officer attends training/s on corporate governance.	Compliant	On a three-day webinar held last October 17- 19, 2022, the Compliance Officer attended the 9-hour seminar about SEC Compliance with the Rules on Disclosures conducted by Center for Best Global Practices.					
	Principle 2: The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the company's articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.						
 Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company. 	Compliant	The members of the Board of Directors are provided with the relevant materials and information five days prior to the meeting for their reference and evaluation. Each item in the agenda that requires approval from the board are discussed and deliberated by the Board prior to the approval.					
Recommendation 2.21. Board oversees the development, review	Compliant	The quarterly and the annual financial					
and approval of the company's business objectives and strategy.		statements and operating results of the Company are presented and discussed to the					

			Residences, Inc., and Crown Asia Properties, Inc.	
Re	commendation 2.4		inc.	
1.	Board ensures and adopts an effective succession planning program for directors, key officers and management. Board adopts a policy on the retirement for directors and key officers.	Compliant Compliant	 The Company's Board has established the following practices in terms of succession planning: 1. Identify those individuals with the potential to assume greater responsibility in the organization 2. Define the competencies and motivational profile required to undertake those key roles 3. Provide critical development experiences to those that can move into those key roles 4. Engage the leadership in supporting the development of high potential leaders 5. Build a database that can be used to make better staffing decisions for key jobs 	
Re	commendation 2.5			
1.	Board aligns the remuneration of key officers and board members with long-term interests of the company.	Compliant	The Company's remuneration policy and its implementation, including the relationship between remuneration and performance is	
2.	Board adopts a policy specifying the relationship between remuneration and performance.	Compliant	discussed in its Manual on Corporate Governance, which can be viewed and/or downloaded through	
	Directors do not participate in discussions or deliberations involving his/her own remuneration.	Compliant	https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance-0	
	tional: Recommendation 2.5			
	Board approves the remuneration of senior executives.	Not Applicable	Our key officers, namely: Ms. Jerylle Luz C. Quismundo, Mr. Manuel Paolo A. Villar, Mr. Brian N. Edang, Ms. Melissa Camille Z. Domingo and Ms. Marilyn S. Oblena, are also serving as officers	
2.	Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term	Not Applicable	of Vista Land. They do not receive any compensation from our Company. The compensation of these officers is paid by Vista Land.	

	interest, such as claw back provision and			
	deferred bonuses.			
	commendation 2.6			
1.	Board has a formal and transparent board	Compliant	In accordance with the Company's Manual	
	nomination and election policy.		on Corporate and Amended By-Laws, all	
2.	Board nomination and election policy is	Compliant	nominations for election of director by the	
	disclosed in the company's Manual on		stockholder shall be submitted in writing to the	
	Corporate Governance.		Corporate Governance Committee who	
2	Board nomination and election policy	Compliant	oversees the nomination. The said committee	
0.	includes how the company accepted	Compilani	pre-screens the qualifications of the nominees,	
	nominations from minority shareholders.		and prepares the final list of candidates. Such	
4	Board nomination and election policy	Compliant	final list is made available to the stockholders	
4.	includes how the board shortlists	Compilani	through sending out the information	
			statement, pursuant to the SRC Rule 20. Only	
	candidates.	Const	nominees in the final list will be eligible for	
5.	Board nomination and election policy	Compliant	election. The election of directors is held on the	
	includes an assessment of the effectiveness		5 th of July and at each annual meeting	
	of the Board's processes in the nomination,		thereafter.	
	election or replacement of a director.	• • • •		
6.	Board has a process for identifying the	Compliant	Please see link.	
	quality of directors that is aligned with the		https://vistareit.com.ph/corporate-	
	strategic direction of the company.		governance#manual-on-corporate-	
			governance-0	
Or	otional: Recommendation to 2.6			
_	Company uses professional search firms or			
1.	other external sources of candidates (such			
	•			
	as director databases set up by director or			
	shareholder bodies) when searching for			
	candidates to the board of directors.			
	commendation 2.7			
1.	Board has overall responsibility in ensuring	Compliant	The Company has a Related Party Transaction	
	that there is a group-wide policy and		Committee Charter to ensure that the RPTs are	
	system governing related party		conducted in a manner that will protect the	
	transactions (RPTs) and other unusual or		Company and all its stakeholders from conflict	
1	infrequently occurring transactions.		of interest which may arise from such	

3.	RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations.	Compliant	transactions, that the RPTs are entered into arms-length or at terms at least comparable to those available to unrelated third parties, and that these transactions shall be disclosed, reviewed, approved in accordance with this Policy and consistent with the principles of transparency and fairness. Please refer to the Related Party Transactions Committee Charter through this link. <u>https://vistareit.com.ph/assets/committee- charters/VREIT Related-Party-Transactions- Committee-Charter.pdf</u>	
Sup	plement to Recommendations 2.7			
	Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.	Compliant	Please refer to the Related Party Transactions Committee Charter through this link. <u>https://vistareit.com.ph/assets/committee- charters/VREIT Related-Party-Transactions- Committee-Charter.pdf</u>	

a sha rela	pard establishes a voting system whereby majority of non-related party areholders approve specific types of lated party transactions during areholders' meetings.	Compliant	Please refer to the Related Party Transactions Committee Charter through this link. <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT_Related-Party-Transactions-</u> <u>Committee-Charter.pdf</u>	
Recon	mmendation 2.8			
the Ch he Risl	pard is primarily responsible for approving e selection of Management led by the nief Executive Officer (CEO) and the eads of the other control functions (Chief sk Officer, Chief Compliance Officer and nief Audit Executive	Compliant	Please refer to the Company's Manual on Corporate Governance and specifically on the minutes posted on the Company's website on September 15, 2022 which includes the various board committees formed for the year. Among those committees is the Executive Committee, which is composed of the following: Manuel Paolo A. Villar Jerylle Luz C. Quismundo Brian N. Edang Melissa Camille Z. Domingo	
the the he Risl Ch	pard is primarily responsible for assessing e performance of Management led by e Chief Executive Officer (CEO) and the eads of the other control functions (Chief sk Officer, Chief Compliance Officer and hief Audit Executive).	Compliant	The Board assesses management on an annual basis. Refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>aovernance#manual-on-corporate-</u> <u>aovernance-0</u>	
	nmendation 2.9			
tho pe	erformance management framework	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
	oard establishes an effective erformance management framework at ensures that personnel's performance	Compliant		

is at par with the standards set by the Board			
and Senior Management.			
Recommendation 2.10			
 Recommendation 2.10 Board oversees that an appropriate internal control system is in place. The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders. 	-	The control environment of the Corporation consists of (a) the Board which ensures that the Corporation is properly and effectively managed and supervised; (b) a Management that actively manages and operates the corporation in a sound and prudent manner; (c) the organizational and procedural controls supported by effective management information and risk management reporting systems; and (d) an independent audit mechanism to monitor the adequacy and effectiveness of the Corporation's governance, operations, and information systems, including the reliability and integrity of financial and operational information, the effectiveness and efficiency of operations, the safeguarding of assets, and compliance with laws, rules, regulations and contracts.	
		through this link https://vistareit.com.ph/assets/committee- charters/VREIT_Audit-Committee-Charter.pdf	
3. Board approves the Internal Audit Charter.	Compliant	The Board approves the Audit Committee Charter which can be viewed and/or downloaded through this link <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT Audit-Committee-Charter.pdf</u>	
Recommendation 2.11			

place (ERM) monitorisks. 2. The risk board enterp effecti strateg		Compliant	Please refer to the Company's Manual on Corporate Governance through this link https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance-0 Please refer also to the Board Risk Oversight Committee Charter which can be viewed and/or downloaded through this link https://vistareit.com.ph/assets/committee- charters/VREIT Board-Risk-Oversight-Committee- Charter.pdf The ERM framework can be viewed through this link https://vistareit.com.ph/enterprise-risk- management	
Recomme	endation 2.12			
and c and c	has a Board Charter that formalizes clearly states its roles, responsibilities accountabilities in carrying out its ary role.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> governance#manual-on-corporate-	
	Charter serves as a guide to the ors in the performance of their ons.	Compliant	<u>governance-0</u>	
	Charter is publicly available and don the company's website.	Compliant		
Additiona	I Recommendation to Principle 2			
1. Board	has a clear insider trading policy.	Compliant	The Company has a clear insider trading policy which can be viewed through its website <u>https://vistareit.com.ph/company-s-policies</u>	
Optional:	Principle 2			
	oany has a policy on granting loans to ors, either forbidding the practice or	Compliant	Please refer to the Company's Manual on Corporate Governance through this link	

	ensuring that the transaction is conducted at arm's length basis and at market rates.		https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance-0	
2.	Company discloses the types of decision requiring board of directors' approval.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
Pri	nciple 3: Board committees should be set up t	o the extent poss	ible to support the effective performance of the	Board's functions, particularly with
res	pect to audit, risk management, related	party transactior	ns, and other key corporate governance cor	ncerns, such as nomination and
	nuneration. The composition, functions and re narter.	esponsibilities of a	all committees established should be contained i	n a publicly available Committee
	commendation 3.1			
1.	Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.	Compliant	The Company has established various board committees. For more details and information of those established committees, please refer Manual on Corporate Governance, and the Company's website for the existing board committees of the Company including the members thereof which can be viewed through these links: https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance=0 https://vistareit.com.ph/board-of-directors-and- management	
	commendation 3.2			
1.	Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal	Compliant	Information regarding the Audit Committee including its functions are discussed in the Company's Manual on Corporate	

	control system, internal and external audit processes, and compliance with applicable laws and regulations.		Governance and Audit Committee Charter, which can be viewed through this link https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance-0 https://vistareit.com.ph/assets/committee- charters/VREIT Audit-Committee-Charter.pdf	
	Audit Committee is composed of at least three appropriately qualified non- executive directors, the majority of whom, including the Chairman is independent.		For the information on the members of the Audit Committee, including their qualifications and type of directorship, we can view this on the Company's website for the existing board committees through these link: <u>https://vistareit.com.ph/board-of-directors-and- management</u>	
3.	All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	Compliant	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	
4.	The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.	Compliant	RAUL JUAN N. ESTEBAN , graduated from the Ateneo de Manila University with a degree of Bachelor of Science in Management Engineering. He became a brand manager of Unilever Philippine from 1983 to 1986. He was the Country Representative of PPF (A Subsidiary of Unilever) from 1986 to 1988. He was Founding Partner of AGB-Nielsen Philippines and was Chairman until 2012. He held various positions in the Advertising Board of the Philippines, Advertising Congress, MORES (Marketing & Opinion Research Society of the Philippines) and ESOMAR (World Association of Marketing, Social, and Opinion Research) from 2000 to present. Currently, he	

		is the Managing Director of Philippine Survey and Research Center Inc. Mr. Esteban also serves an Independent Director of AllDay Marts, Inc. since 2021 and Vista Malls, Inc since June 30, 2014. Mr. Esteban possesses all the qualifications and none of the disqualifications of an Independent Director under SRC Rule 38 since his election as such.	
Supplement to Recommendation 3.2 1. Audit Committee approves all non-audit services conducted by the external auditor.	Compliant	Information regarding the Audit Committee including its functions are discussed in the Company's Manual on Corporate Governance and Audit Committee Charter, which can be viewed through this link https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance=0 https://vistareit.com.ph/assets/committee- charters/VREIT Audit-Committee-Charter.pdf	
2. Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.	Compliant	Quarterly and Annual Financial Statements are presented to the Audit Committee prior to presentation to the Board of Directors for approval.	
Optional: Recommendation 3.2 1. Audit Committee meet at least four times during the year.	Compliant	Quarterly and Annual Financial Statements are presented to the Audit Committee prior to presentation to the Board of Directors for approval. Audit Committee met four times during the year.	
2. Audit Committee approves the appointment and removal of the internal auditor.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	

Recommendation 3.3			
1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.	Compliant	The Board established the Corporate Governance Committee to assist the Board in the performance of its corporate governance responsibilities. Information regarding the committee including its functions are discussed in the Manual on Corporate Governance and Corporate Governance Committee Charter which can be viewed through this links: https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance=0 https://vistareit.com.ph/assets/committee- charters/VREIT Corporate-Governance- Committee-Charter.pdf	
2. Corporate Governance Committee is composed of at least three members, all of	Non- Compliant	The composition of the Corporate Governance Committee is as follows:	The Company currently has two (2) independent directors,
 whom should be independent directors. 3. Chairman of the Corporate Governance Committee is an independent director. 	Compliant	Justina F. Callangan (Independent Director) – Chairman Leticia A. Moreno (Independent Director) – Member Melissa Camille Z. Domingo - Member	consistent with the Implementing Rules and Regulations of the Securities Regulation Code and the Company's By-Laws. Both of them are members of the Corporate Governance Committee.
Optional: Recommendation 3.3.			
 Corporate Governance Committee meet at least twice during the year. 	Compliant	The Corporate Governance Committee met twice during the year. The I-ACGR is one of the agenda of one of the meetings of Corporate Governance Committee.	
Recommendation 3.4			
1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a	Compliant	The Board established the Corporate Governance Committee to assist the Board in the performance of its corporate governance	While Ms. Moreno is also the chairman of other committee specifically the Related Party

2.	company's Enterprise Risk Management system to ensure its functionality and effectiveness. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.	Compliant	responsibilities. Information regarding the committee including its functions are discussed in the Manual on Corporate Governance and Board Risk Oversight Committee Charter which can be viewed through this links: <u>https://vistareit.com.ph/corporate- governance#manual-on-corporate-</u>	Transactions Committee, we believe that it won't hinder her optimum performance for both committees since RPT Committee and BROC have interrelated functions.
3.	The Chairman of the BROC is not the Chairman of the Board or of any other committee.	Non- Compliant	<u>governance-0</u> <u>https://vistareit.com.ph/assets/committee- charters/VREIT_Board-Risk-Oversight- Committee-Charter.pdf</u> The composition of the Board Risk Oversight Committee is as follows: Leticia A. Moreno (Independent Director) – Chairman Raul Juan N. Esteban (Independent Director) – Member Manuel Paolo A. Villar - Member	
	At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	Compliant	The members of the BROC have relevant thorough knowledge and experience on risk and risk management.	
	commendation 3.5			
	Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.	Compliant	The Board established the Related Party Transactions Committee which is tasked with reviewing all material related party transactions of the company. Information	
2.	RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.	Compliant	regarding the committee including its functions are discussed in the Manual on Corporate Governance and Related Party Transactions Committee Charter which can be viewed through this links	

		https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance-0 https://vistareit.com.ph/assets/committee- charters/VREIT_Related-Party-Transactions- <u>Committee-Charter.pdf</u>			
Recommendation 3.6					
 All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information. Committee Charters provide standards for 	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>			
evaluating the performance of the Committees.					
 Committee Charters were fully disclosed on the company's website. 	Compliant	Please refer to this link https://vistareit.com.ph/board-committee- charters			
Principle 4: To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.					
Recommendation 4.1					

		Attendance in Board Meetings	
1. The Directors attend and actively participate in all meetings of the Board,	Compliant	Attendance of each director of the Corporation in Board meetings held during the year 2022 as	
Committees and shareholders in person or through tele-/videoconferencing conducted in accordance with the rules and regulations of the Commission.		follows: $\frac{1}{10000000000000000000000000000000000$	
2. The directors review meeting materials for all Board and Committee meetings.	Compliant	It is a practice embodied by all the members of the board of directors and committee members of the Company to devote time and attention necessary to properly and effectively perform their duties and to familiarize themselves with the Company's business. For this purpose, the Corporate Secretary of the Company ensures that all the materials for board and committee meetings shall be distributed at least five business days prior the scheduled meeting.	
3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.	Compliant	Please refer to this link https://vistareit.com.ph/disclosures	
Recommendation 4.2			
1. Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u>	

sufficient time to fully prepare for minutes, challenge Management's proposals/views, and oversee the long-term strategy of the company. Recommendation 4.3 1. The directors notify the company's board before accepting a directorship in another	Compliant	<u>governance#manual-on-corporate-</u> <u>governance-0</u> During the year, there were no new directorship from our existing directors that			
company.		needs notification.			
Optional: Principle 4					
 Company does not have any executive directors who serve in more than two boards of listed companies outside of the group. 	Compliant	All executive directors of the Company serve only in boards within the Vista Land Group.			
2. Company schedules board of directors' meetings before the start of the financial year.	Compliant	All regular meetings of the Board are already scheduled before the start of the financial year.			
3. Board of directors meet at least six times during the year.	Compliant	The Board of Directors had a total of 13 meetings for the year 2022 as disclosed in the 20-IS Information Statement.			
4. Company requires as minimum quorum of at least 2/3 for board decisions.	Compliant	While it is not a legal requirement, historically, at least 2/3 of the directors are present in each of the Company's board meetings.Furthermore, while it is not a legal requirement, board decisions are usually either unanimous or have the concurrence of at least 2/3 of the Board.			
Principle 5: The board should endeavor to exercise an objective and independent judgment on all corporate affairs					
Recommendation 5.1					
1. The Board has at least 3 independent	Compliant	Please refer to the Company's website on			
directors or such number as to constitute one-third of the board, whichever is higher.		Board of Directors and Management through this link			

		https://vistareit.com.ph/board-of-directors-	
		and-management	
Recommendation 5.2			
 The independent directors possess all the qualifications and none of the disqualifications to hold the positions. 	Compliant	The Corporate Governance Committee is charged with ensuring that potential candidates for the Board are fully qualified as well as ensuring that the Board maintains adequate independent membership. Please see certificate of independent directors included in the 20-IS Preliminary Information Statement through this link https://vistareit.com.ph/assets/disclosures/infor mationstatement/VREIT PIS 30May23 Final for- filing PSE Redacted.pdf	
Supplement to Recommendation 5.2			
1. Company has no shareholder agreements,	Compliant	Please refer to the Company's Manual on	
by-laws provisions, or other arrangements that constrain the directors' ability to vote independently.		Corporate Governance through this link https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance-0	
Recommendation 5.3			
1. The independent directors serve for a cumulative term of nine years (reckoned from 2012).	Compliant	The incumbent independent directors were first nominated and elected in 2022, and none has reached the maximum cumulative term for independent directors.	
2. The company bars an independent director from serving in such capacity after the term limit of nine years.		The Company complies with SEC Memorandum Circular No. 4, series of 2017.	
3. In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks		All Independent Directors are still within the term limits.	

shareholders'	approval during the annual			
shareholders'				
Recommendation				
Chief Execut separate indiv		Compliant	Chairman of the Board – Jerylle Luz C. Quismundo President & Chief Executive Officer– Manuel Paolo A. Villar	
	n of the Board and Chief ficer have clearly defined	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
Recommendation	า 5.5			
independent	nan of the Board is not an director, the board lead director among the directors.	Non- Compliant	The Chairman of the Board is not an independent director. There is no lead independent director.	The Company believes there is no need for a lead independent director as the Company has three independent directors and all directors of the Company have equal rights and obligations as such in any event.
Recommendation	ז ד.6			
transaction abstain from to on the transac		Compliant	No such case occurred during the year.	
Recommendation	ו 5.7			
separate pe external audit audit, comp	cutive directors (NEDs) have priodic meetings with the for and heads of the internal liance and risk functions, xecutive present.	Non- Compliant	The Company does not have a lead independent director.	The Company will adopt this recommendation.

2.	The meetings are chaired by the lead independent director.	Non- Compliant		The Company believes there is no need for a lead independent director as the Company has three independent directors and all directors of the Company have equal rights and obligations as such in any event.
0	ptional: Principle 5			
1.	None of the directors is a former CEO of the company in the past 2 years.	Compliant	No member of the board is a former CEO/President of the Company.	
			ough an assessment process. The Board should	
		whether it posse	sses the right mix of backgrounds and competen	cies.
	ecommendation 6.1			
1.	Board conducts an annual self-assessment of its performance as a whole.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link	
2.	The Chairman conducts a self-assessment	Compliant	https://vistareit.com.ph/corporate-	
	of his performance.		governance#manual-on-corporate-	
3.	The individual members conduct a self-	Compliant	governance-0	
	assessment of their performance. Each committee conducts a self-	Compliant		
4.	Each committee conducts a self- assessment of its performance.	Compilani		
5.	Every three years, the assessments are	Non-		The Company will adopt the
	supported by an external facilitator.	Compliant		recommendation prior to the
				expiration of the three-year period.
Re	ecommendation 6.2	·	·	· · · · · · · · · · · · · · · · · · ·
1.	Board has in place a system that provides,	Compliant	Please refer to the Company's Manual on	
	at the minimum, criteria and process to		Corporate Governance through this link	
	determine the performance of the Board,		https://vistareit.com.ph/corporate-	
	individual directors and committees.		governance#manual-on-corporate-	
2.	The system allows for a feedback	Compliant	<u>governance-0</u>	
1	mechanism from the shareholders.			

D 1	Principle 7: Members of the Board are duty-bound to apply high ethical standards, taking into account the interests of all stakeholders.					
	commendation 7.1	na to apply high	einical standaras, taking into account the infere	sis of all stakenoiders.		
	Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.	Compliant	Please refer to the Code of Business Conduct & Ethics as disclosed through this link <u>https://vistareit.com.ph/corporate-</u> <u>aovernance#code-of-business-conduct-ethics-</u> <u>1</u>			
2.	The Code is properly disseminated to the Board, senior management and employees.	Compliant	Please refer to the Code of Business Conduct & Ethics as disclosed through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#code-of-business-conduct-ethics-</u> <u>1</u>			
3.	The Code is disclosed and made available to the public through the company website.	Compliant	Please refer to the Code of Business Conduct & Ethics as disclosed through this link <u>https://vistareit.com.ph/corporate-</u> governance#code-of-business-conduct-ethics-]			
Su	oplement to Recommendation 7.1					
	Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>			
	commendation 7.2					
	Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.		Please refer to the Code of Business Conduct & Ethics as disclosed through this link <u>https://vistareit.com.ph/corporate-</u> governance#code-of-business-conduct-ethics-			
2.	Board ensures the proper and efficient implementation and monitoring of	Compliant	1			

compliance with company internal policies. Principle 8: The company should establish corporand regulatory expectations. Recommendation 8.1 1. Board establishes corporate disclosure		Directors, Senior Management and Employees are required to comply with the Code of Business Conduct and Ethics and any findings on non-compliance. Isure and Transparency policies and procedures that are practical and ir As a policy, the Company endeavors that all	accordance with best practices
policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.	Compilani	disclosures of the Company are timely submitted to the PSE and SEC. <u>https://edge.pse.com.ph/companyInformation/</u> form.do?cmpy_id=695 <u>https://vistareit.com.ph/disclosures</u>	
	Non- Compliant	Report Period Ending Date Published No. of Days 1H 2022 6/30/2022 8/16/2022 47 9M 2022 9/30/2022 11/14/2022 45 FY 2022 12/31/2022 05/02/2023 122	The Company submitted its 2022 Quarterly Reports (SEC Form 17- Q) within the deadline implemented by the PSE and SEC. The 2022 Annual Report (SEC Form 17-A) was filed at a later date within the extension allowed by the SRC Rules to afford the Company's auditor to have more time to finalize the report.
 Company discloses in its annual report the principal risks associated with the identity of the company's controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders' voting power and overall equity position in the company. 	Compliant	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link https://vistareit.com.ph/assets/disclosures/annu alreport/VREIT Annual-Report 31-Dec-2022.pdf	· - P - · · ·

Recommendation 8.2			
 Company has a policy re directors to disclose/report to th any dealings in the compa within three business days. 	ecompany	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> governance#manual-on-corporate-	
 Company has a policy requiring to disclose/report to the cor dealings in the company's sh three business days. 	mpany any	<u>governance-0</u>	
Supplement to Recommendation 8	.2		
 Company discloses the trad corporation's shares by direct (or persons performing similar and controlling shareholders. T the disclosure of the company of its shares from the market (e.g back program). 	ors, officers r functions) his includes r's purchase	Please see SEC Form 23-A and 23-B, 17-C on share buy-back. Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/disclosures</u>	
Recommendation 8.3			
 Board fully discloses all rele- material information on indivi- members to evaluate their expe- qualifications, and assess an conflicts of interest that might judgment. 	dual board erience and y potential	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	
 Board fully discloses all relematerial information on key executive their experien qualifications, and assess an conflicts of interest that might judgment. 	ecutives to ice and y potential	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link https://vistareit.com.ph/assets/disclosures/annu alreport/VREIT Annual-Report 31-Dec-2022.pdf	
Recommendation 8.4			

 Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same. Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same. 		Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u> Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	
3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.	Compliant	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link https://vistareit.com.ph/assets/disclosures/annu alreport/VREIT Annual-Report 31-Dec-2022.pdf	
Recommendation 8.5			
1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
2. Company discloses material or significant RPTs reviewed and approved during the year.	Compliant	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	
Supplement to Recommendation 8.5			

1. Company requires directors to disclose their interests in transactions or any other conflict of interests.	Compliant	No such transaction or conflict of interests existed during the year.	
Optional : Recommendation 8.5			
 Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length. 	Compliant	Please refer to the Company's Annual Report SEC Form 17-A specifically on the Notes to Financial Statements on Related Party Transactions through this link https://vistareit.com.ph/assets/disclosures/annu alreport/VREIT Annual-Report 31-Dec-2022.pdf You may also refer to the Related Party Transactions Committee Charter through this link. https://vistareit.com.ph/assets/committee- charters/VREIT Related-Party-Transactions- Committee-Charter.pdf	
Recommendation 8.6			
 Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders. 		Please see disclosures through the following links https://edge.pse.com.ph/companyDisclosures/f orm.do?cmpy_id=695 https://vistareit.com.ph/disclosures	
 Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets. 		No such transaction or conflict of interests existed during the year.	
Supplement to Recommendation 8.6			
 Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the 	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link <u>https://vistareit.com.ph/assets/disclosures/infor</u> <u>mationstatement/VREIT_PIS_30May23_Final_for-</u> <u>filing_PSE_Redacted.pdf</u>	

control, ownership, and strategic direction of the company.			
Recommendation 8.7			
1. Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u>	
2. Company's MCG is submitted to the SEC and PSE.	Compliant	<u>aovernance-0</u>	
 Company's MCG is posted on its company website. 	Compliant		
Supplement to Recommendation 8.7			
 Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices. 	Not Applicable	No changes made on the Corporate Governance Manual from previous practices during the year	
Optional: Principle 8			
1. Does the company's Annual Report disclose the following information:		Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this	
a. Corporate Objectives	Compliant	link	
b. Financial performance indicators	Compliant	https://vistareit.com.ph/assets/disclosures/annu	
c. Non-financial performance indicators	Compliant	alreport/VREIT Annual-Report 31-Dec-2022.pdf	
d. Dividend Policy	Compliant		
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors	Compliant		
 f. Attendance details of each director in all directors meetings held during the year 	Compliant		
g. Total remuneration of each member of the board of directors	Compliant		

2. The Annual Report contains a statement confirming the company's full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link https://vistareit.com.ph/assets/disclosures/annu alreport/VREIT Annual-Report 31-Dec-2022.pdf	
3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	
4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's interna controls/risk management systems.	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	
5. The company discloses in the Annua Report the key risks to which the company is materially exposed to (i.e. financial operational including IT, environmental, social, economic).	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	
Principle 9: The company should establish star same to strengthen the external auditor's inde	propriate selection of an external auditor, and enhance audit quality.	exercise effective oversight of the
Recommendation 9.1		
1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.	Please refer to the Audit Committee Charter through this link <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT_Audit-Committee-Charter.pdf</u>	
2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee,	The Audit Committee has recommended the re-appointment of SGV & Co. as external auditors of the Company for fiscal year 2022.	

			1	
	approved by the Board and ratified by the shareholders.		During the 2022 Annual Stockholders Meeting, 100.00% of the total voting shares represented in the meeting ratified the appointment of the external auditor.	
	For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.	Not Applicable	There was no removal of external auditors happened since the Company's existence.	
SU	pplement to Recommendation 9.1			
1.	Company has a policy of rotating the lead audit partner every five years.	Compliant	The Company's lead audit partner is Ms. Cyril Jasmin B. Valencia from year 2020 up to present. For more info on the policy, please refer to the Audit Committee Charter through this link <u>https://vistareit.com.ph/assets/committee- charters/VREIT Audit-Committee-Charter.pdf</u>	
Re	commendation 9.2			
1.	 Audit Committee Charter includes the Audit Committee's responsibility on: assessing the integrity and independence of external auditors; exercising effective oversight to review and monitor the external auditor's independence and objectivity; and exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements. 	Compliant	Please refer to the Audit Committee Charter through this link <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT_Audit-Committee-Charter.pdf</u>	
2.	Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.		Please refer to the Audit Committee Charter through this link <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT_Audit-Committee-Charter.pdf</u>	

Supplement to Recommendations 9.2			
1. Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.	Compliant	Please refer to the Audit Committee Charter through this link <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT_Audit-Committee-Charter.pdf</u>	
2. Audit Committee ensures that the external auditor has adequate quality control procedures.	Compliant	Please refer to the Audit Committee Charter through this link <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT_Audit-Committee-Charter.pdf</u>	
Recommendation 9.3			
1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.	Compliant	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	
 Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity. 	Compliant	Please refer to the Audit Committee Charter through this link <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT_Audit-Committee-Charter.pdf</u>	
Supplement to Recommendation 9.3			
 Fees paid for non-audit services do not outweigh the fees paid for audit services. 	Compliant	Please refer to the Company's Annual Report SEC Form 17-A for the year 2022 through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u>	

		External Audit Fees External Audit Fees The following table sets out the aggregate fees billed for each of the last two years for professional services rendered by SGV & Company. 2022 Audit and Audit-Related Fees: Fees for services that are normally provided by the external audior in connection with statutory and regulatory fillings or engagements P 4.87 All Other fees Total SGF & Company does have any direct or indirectinterest in the Company.
Additional Recommendation to Principle 9		
 Company's external auditor is duly accredited by the SEC under Group A category. 	Compliant	SYCIP GORRES VELAYO & CO. Upped Jasmin B. Valencia Cyril Jasmin B. Valencia Partor CPA Certificate No. 99787 Tax Identification No. 162-410-623 BOA/PRC Reg. No. 0001, August 25, 2021, valid until April 15, 2024 SEC Partor A cereditation No. 99787-SEC (Group A) Vilid to cover audit of 2021 to 2025 financial statements of SEC covered institutions SEC Firm Accenditation No. 001-SEC (Group A) Vilid to cover audit of 2021 to 2025 financial statements of SEC covered institutions SEC Firm Accenditation No. 001-SEC (Group A) Vilid to cover audit of 2021 to 2025 financial statements of SEC covered institutions BIR Accenditation No. 001-980-74-2020, December 3, 2020, valid until December 2, 2023 PTR No. 956609, January 3, 2023, Makati City April 19, 2023
 Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA). 	Compliant	 Date it was subjected to SOAR inspection, if subjected August 1-12, 2023 Name of the Audit firm SGV & Co. Members of the engagement team inspected by the SEC The names of the members of the engagement team were provided to the SEC during the SOAR inspection. *Since SGV is also the audit partner of Vistamalls, Inc. and Vista Land & Lifescapes, Inc

Recommendation 10.1			
 Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability. 	Not Applicable		A copy of VREIT's 2022 Integrated Report, will be available on the link below on or before the date of its Annual Stockholders' Meeting on July 05, 2023 https://vistareit.com.ph/disclosu res
2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	Not Applicable		A copy of VREIT's 2022 Integrated Report, will be available on the link below on or before the date of its Annual Stockholders' Meeting on July 05, 2023 https://vistareit.com.ph/disclosu res
Principle 11: The company should maintain a co channel is crucial for informed decision-making		d cost-efficient communication channel for dissened and other interested users.	minating relevant information. This
Recommendation 11.1			
 Company has media and analysts' briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors. 	Compliant	The Company uses the following channels: Website, Press briefing, Quarterly reporting, and Current reporting.	
Supplemental to Principle 11			
1. Company has a website disclosing up-to- date information on the following:	O	Please refer to the Company's website through this link	
a. Financial statements/reports (latest auarterly)	Compliant	https://vistareit.com.ph/disclosures	

b. Materials provided in briefings to analysts and media	Compliant		
c. Downloadable annual report	Compliant		
d. Notice of ASM and/or SSM	Compliant		
e. Minutes of ASM and/or SSM	Compliant		
f. Company's Articles of Incorporation and	Compliant		
By-Laws			
Additional Recommendation to Principle 11			
1. Company complies with SEC-prescribed	Compliant	Please refer to the Company's website	
website template.		through this link	
		https://vistareit.com.ph/disclosures	
		em and Risk Management Framework	
		povernance in the conduct of its affairs, the con	npany should have a strong and
effective internal control system and enterprise	risk managemen	f framework.	
Recommendation 12.1			
1. Company has an adequate and effective	Compliant	Please refer to the Audit Committee Charter	
internal control system in the conduct of its		through this link	
business.		https://vistareit.com.ph/assets/committee-	
		charters/VREIT Audit-Committee-Charter.pdf	
2. Company has an adequate and effective	Compliant	Please refer to Enterprise Risk Management	
enterprise risk management framework in		through this link:	
the conduct of its business.		https://vistareit.com.ph/enterprise-risk-	
		management	
Supplement to Recommendations 12.1			
1. Company has a formal comprehensive	Compliant	Please refer to the Company's Manual on	
enterprise-wide compliance program		Corporate Governance through this link	
covering compliance with laws and		https://vistareit.com.ph/corporate-	
relevant regulations that is annually		governance#manual-on-corporate-	
reviewed. The program includes		<u>governance-0</u>	
appropriate training and awareness			
initiatives to facilitate understanding,		Please refer to Enterprise Risk Management	
acceptance and compliance with the		through this link:	
said issuances.			
SEC Form - LACCR * Undated 21Dec2017			

			1
		https://vistareit.com.ph/enterprise-risk- management	
Optional: Recommendation 12.1		·	
 Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board. 	Compliant	The Company has a dedicated Information Technology Department.	
Recommendation 12.2			
1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.	Compliant	The Internal Audit function is in-house.	
Recommendation 12.3			
 Company has a qualified Chief Audit Executive (CAE) appointed by the Board. 		The company's Chief Audit Executive is Ms. Marilyn S. Oblena. Please refer to the Company's Manual on Corporate Governance for the CAE's function through this link <u>https://vistareit.com.ph/corporate-</u> governance#manual-on-corporate- governance-0	
2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.	Compliant	Please refer to the Company's Manual on Corporate Governance for the CAE's function through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is	Applicable	The Internal Audit function is in-house.	

assigned the responsibility for managing						
assigned the responsibility for managing the fully outsourced internal audit activity.						
Recommendation 12.4						
 Company has a separate risk management function to identify, assess and monitor key risk exposures. 	Compliant	Please refer to Enterprise Risk Management through this link: <u>https://vistareit.com.ph/enterprise-risk-</u> <u>management</u>				
Supplement to Recommendation 12.4						
1. Company seeks external technical support in risk management when such competence is not available internally.		The Company is using internally expertise and has not used external technical support during the year.				
Recommendation 12.5						
1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).	Compliant	The company's Chief Risk Officer is Mr. Manuel Paolo A. Villar. Please refer to the Company's Manual on Corporate Governance through this link for more information. <u>https://vistareit.com.ph/corporate-</u> governance#manual-on-corporate- governance-0				
2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	Compliant	Please refer to the Company's Annual Report SEC Form 17-A through this link <u>https://vistareit.com.ph/assets/disclosures/annu</u> <u>alreport/VREIT Annual-Report 31-Dec-2022.pdf</u> for more information about the Company's CRO.				
Additional Recommendation to Principle 12						
1. Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.		Please refer to the Audit Committee Charter through this link <u>https://vistareit.com.ph/assets/committee-</u> <u>charters/VREIT_Audit-Committee-Charter.pdf</u>				
	Cultivating a Synergic Relationship with Shareholders					
	holders fairly and	equitably, and also recognize, protect and facili	itate the exercise of their rights.			
Recommendation 13.1						
SEC Form = LACGR * Lindated 21Dec2017						

1.	Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.	Compliant	The shareholder's rights are disclosed in the Company's Manual on Corporate Governance which can be accessed through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance=0</u>	
2.	Board ensures that basic shareholder rights are disclosed on the company's website.	Compliant	Please refer to the Company's website through this link <u>https://documents.starmalls.com.ph/index.php</u>	
SU	oplement to Recommendation 13.1			
	Company's common share has one vote for one share.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
2.	Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link https://vistareit.com.ph/assets/disclosures/infor mationstatement/VREIT PIS 30May23 Final for- filing PSE Redacted.pdf	
3.	Board has an effective, secure, and efficient voting system.	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link <u>https://vistareit.com.ph/assets/disclosures/infor</u> <u>mationstatement/VREIT PIS 30May23 Final for-</u> <u>filing PSE Redacted.pdf</u>	
4.	Board has an effective shareholder voting mechanisms such as supermajority or "majority of minority" requirements to	Compliant	Whenever applicable, the Company faithfully observes the PSE and SEC rules on securing majority of minority approvals for relevant matters.	

	protect minority shareholders against			
	actions of controlling shareholders.			
5.	Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.	Compliant	The Company's Amended By-Laws provide that a stockholders' meeting may be called upon written request of stockholders representing majority of the outstanding capital stock.	
6.	Board clearly articulates and enforces policies with respect to treatment of minority shareholders.	Compliant	The Company maintains policies affording protection to the interests of the minority stockholders. As provided under the Company's Manual on Corporate Governance, the minority stockholders are granted the right to propose the holding of a meeting, and the right to propose items in the agenda of the meeting, provided the items are for legitimate business purpose. Furthermore, minority stockholders are ensured of access to any and all information relating to matters for which the management is accountable for and to those relating to matters for which the management shall include such information and, if not included, then the minority stockholders shall be allowed to propose to include such matters in the agenda of stockholders' meeting being within the definition of "legitimate purpose".	
7.	Company has a transparent and specific dividend policy.	Compliant	The Company has adopted a dividend policy in accordance with the provisions of the REIT Law. Pursuant to the REIT Law and the Revised REIT IRR, the Company's shareholders may be entitled to receive at least 90% of the Company's annual distributable income for the preceding year subject to compliance with requirements, including but not limited to the requirement that the dividends shall be payable only from the unrestricted retained	

	earnings as provided for under Section 42 of
	the Corporation Code, the terms and
	conditions of the Company's outstanding loan
	facilities in the event the Company incurs
	indebtedness and the absence of
	circumstances which may restrict the payment
	of such amount of dividends, among others.
	The Company intends to declare and play out
	at least 90% of its distributable income as
	dividends on a quarterly basis each year.
	Below are the cash dividend declarations of
	the Company from 2022 to present:
	P0.03860 per share Regular Cash Dividend
	Declaration Date: April 19, 2023
	Record date: May 08, 2023
	Payment date: May 29, 2023
	P0.02/10 per there Begular Cath Dividend
	P0.03610 per share Regular Cash Dividend Declaration Date: November 11, 2022
	Record date: November 28, 2022
	Payment date: December 19, 2022
	P0.02100 per share Regular with Special Cash
	Dividend
	Declaration Date: August 15, 2022
	Record date: August 30, 2022
	Payment date: September 20, 2022
	P0.00196 per share Regular Cash Dividend
	Declaration Date: March 31, 2022
	Record date: March 01, 2022
	Payment date: March 31, 2022
Optional: Recommendation 13.1	

 Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting. Recommendation 13.2 Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting. 	Compliant Non- Compliant	Stock Transfer Service Incorporated, our stock and transfer agent for 2022, counted/validated the votes at the 2022 Annual Shareholders' Meeting. Notices for the September 15, 2022 Annual Stockholder's meeting were sent out through publication of the Notice of the Meeting in print and online format in the Manila Bulletin and Business World, both in newspaper of general circulation, on August 22-23, 2022 and posted on the website of the Company and the Philippine Stock Exchange (PSE) in compliance with SEC Memorandum Circular No. 6 ALTERNATIVE MODE FOR DISTRIBUTING and PROVIDING COPIES OF THE NOTICE OF MEETING, INFORMATION STATEMENT, and OTHER DOCUMENTS IN CONNECTION WITH THE HOLDING OF ANNUAL STOCKHOLDERS' MEETING("ASM") FOR 2022. Please refer to Company's Definitive Information Statement SEC Form 20-IS through this link https://vistareit.com.ph/assets/disclosures/infor mationstatement/[EI-VREIT DIS 17Aua22 for-	
		SEC Form 20-IS through this link	
Supplemental to Recommendation 13.2			
1. Company's Notice of Annual Stockholders' Meeting contains the following information:			
a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link	

		https://vistareit.com.ph/assets/disclosures/infor mationstatement/VREIT_PIS_30May23_Final_for- filing_PSE_Redacted.pdf	
b. Auditors seeking appointment/re- appointment	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link https://vistareit.com.ph/assets/disclosures/infor mationstatement/VREIT_PIS_30May23_Final_for- filing_PSE_Redacted.pdf	
c. Proxy documents	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link <u>https://vistareit.com.ph/assets/disclosures/infor</u> <u>mationstatement/VREIT_PIS_30May23_Final_for-</u> <u>filing_PSE_Redacted.pdf</u>	
Optional: Recommendation 13.2	•	•	
 Company provides rationale for the agenda items for the annual stockholders meeting 	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link <u>https://vistareit.com.ph/assets/disclosures/infor</u> <u>mationstatement/VREIT_PIS_30May23_Final_for-</u> <u>filing_PSE_Redacted.pdf</u>	
Recommendation 13.3			
 Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day. 	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link https://vistareit.com.ph/assets/disclosures/infor mationstatement/VREIT_PIS_30May23_Final_for- filing_PSE_Redacted.pdf	
2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.	Compliant	Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link	

Supplement to Recommendation 13.3 1. Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders	Compliant	https://vistareit.com.ph/assets/disclosures/infor mationstatement/VREIT_PIS_30May23_Final_for- filing_PSE_Redacted.pdf The external auditor were present during the meeting.	
questions during the ASM and SSM.			
Recommendation 13.4 1. Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance-0 Refer to the Preliminary Information Statement SEC Form 20-IS of the Company through this link https://vistareit.com.ph/assets/disclosures/infor mationstatement/VREIT PIS 30May23 Final for- filing PSE Redacted.pdf	
2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link https://vistareit.com.ph/corporate- governance#manual-on-corporate- governance-0	
Recommendation 13.5			
1. Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.	Compliant	 Name of the person - Melissa Camille Z. Domingo Telephone number - 0999 887 3219 	

		3. E-mail address –	
		melissa domingo@vistaland.com.ph	
		<u>ir@vistareit.com.ph</u>	
2. IRO is present at every shareholder's	Compliant	The IRO was present during the ASM.	
meeting.			
Supplemental Recommendations to Principle 13	}		
1. Board avoids anti-takeover measures or	Compliant	The Board of Directors are nominated and	
similar devices that may entrench		elected in accordance with the procedures	
ineffective management or the existing		set forth by the Corporate Governance	
controlling shareholder group		Committee. The directors are elected annually	
		and only serve a term of one year or until their	
		successors have been elected and qualified.	
2. Company has at least thirty percent (30%)	Compliant	Please refer to the edge through this link	
public float to increase liquidity in the	Compium	https://edge.pse.com.ph/openDiscViewer.do	
market.		<u>?edge no=f4473890eed5e24e9e4dc6f6c9b65</u>	
		<u>995</u>	
Optional: Principle 13			
1. Company has policies and practices to	Compliant	The Company has a dedicated Investor	
	Compilani		
encourage shareholders to engage with		Relations Group that engages with	
the company beyond the Annual		shareholders of the Company.	
Stockholders' Meeting			
2. Company practices secure electronic	Compliant	The Company used secure electronic voting in	
voting in absentia at the Annual		absentia for the 2022 Annual Stockholders'	
Shareholders' Meeting.		Meeting.	
	Du	uties to Stakeholders	
Principle 14: The rights of stakeholders establishe	ed by law, by cor	ntractual relations and through voluntary commit	ments must be respected. Where
		nould have the opportunity to obtain prompt eff	
their rights.		· · · · · · · · · · · · · · · · · · ·	
Recommendation 14.1			
1. Board identifies the company's various	Compliant	Please refer to the Company's Manual on	
stakeholders and promotes cooperation		Corporate Governance through this link	
between them and the company in		https://vistareit.com.ph/corporate-	
creating wealth, growth and sustainability.		<u>pol// istatemeenipit/eeiperate</u>	
			ı

		governance#manual-on-corporate-	
		<u>governance-0</u>	
Recommendation 14.2			
 Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders. 	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
Recommendation 14.3			
 Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights. 	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u> The stakeholder can raise their concerns and/or complaints for possible violation of their rights to: Ms. Melissa Camille Z. Domingo (02) 8994-4377 <u>ir@vistareit.com.ph</u>	
Supplement to Recommendation 14.3			
1. Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.	Compliant	As a policy, the Company endeavors that any dispute with key stakeholders is settled amicably.	
Additional Recommendations to Principle 14			
 Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company 	Compliant	The Company did not request for exemption for the year.	

	discloses the reason for such action, as well			
	as presents the specific steps being taken			
	to finally comply with the applicable law,			
	rule or regulation.			
2	Company respects intellectual property	Compliant	Please refer to the discussion on Intellectual	
2.		Compilani	Property included in our Annual Report which	
	rights.			
			can be viewed through this link	
			https://vistareit.com.ph/assets/disclosures/annu	
			alreport/VREIT Annual-Report 31-Dec-2022.pdf	
Op	otional: Principle 14			
1.	Company discloses its policies and	Compliant	Please refer to the Company's Manual on	
	practices that address customers' welfare		Corporate Governance through this link	
			https://vistareit.com.ph/corporate-	
			governance#manual-on-corporate-	
			governance-0	
0	Communications its molicies and	Committeent		
2.	Company discloses its policies and	Compliant	Please refer to the Company's Manual on	
	practices that address supplier/contractor		Corporate Governance through this link	
	selection procedures		https://vistareit.com.ph/corporate-	
			governance#manual-on-corporate-	
			governance-0	
Pri	nciple 15: A mechanism for employee partici	pation should be	e developed to create a symbiotic environment,	realize the company's goals and
	irticipate in its corporate governance process			is and so in party signals and
	commendation 15.1			
	Board establishes policies, programs and	Compliant	Please refer to the Company's Manual on	
1.		Compium		
	procedures that encourage employees to		Corporate Governance through this link	
	actively participate in the realization of the		https://vistareit.com.ph/corporate-	
	company's goals and in its governance.		governance#manual-on-corporate-	
			<u>aovernance-0</u>	
	pplement to Recommendation 15.1			
1.	Company has a reward/compensation	Compliant	Please refer to the Company's Manual on	
	policy that accounts for the performance	-	Corporate Governance through this link	
	of the company beyond short-term		https://vistareit.com.ph/corporate-	
	financial measures.		migely hardrenteempth oorpordie	

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		<u>governance#manual-on-corporate-</u> <u>governance-0</u>	
2. Company has policies and practices on health, safety and welfare of its employees.	Compliant	The Company has policies and practices on health, safety and welfare of the employees which can be viewed in the Company's website through this link <u>https://vistareit.com.ph/company-s-policies</u>	
3. Company has policies and practices on training and development of its employees.	Compliant	The Company has policies and practices on training and development of its employees which can be viewed in the Company's website through this link <u>https://vistareit.com.ph/company-s-policies</u>	
Recommendation 15.2		•	
 Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct. 	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
Supplement to Recommendation 15.2			
 Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes. 	Compliant	Please refer to the Company's Manual on Corporate Governance through this link <u>https://vistareit.com.ph/corporate-</u> <u>governance#manual-on-corporate-</u> <u>governance-0</u>	
Recommendation 15.3	l		

 Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation 	Compliant	Please refer to the Company Policies which can be viewed in the Company's website through this link <u>https://vistareit.com.ph/company-s-policies</u>				
 Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns. 	Compliant	Please refer to the Company Policies which can be viewed in the Company's website through this link <u>https://vistareit.com.ph/company-s-policies</u>				
3. Board supervises and ensures the enforcement of the whistleblowing framework.	Compliant	Please refer to the Company Policies which can be viewed in the Company's website through this link <u>https://vistareit.com.ph/company-s-policies</u>				
Principle 16: The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.						
Recommendation 16.1						
1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.	Not Applicable		A copy of VREIT's 2022 Integrated Report, will be available on the link below on or before the date of its Annual Stockholders' Meeting on July 05, 2023 https://vistareit.com.ph/disclosu res			
Optional: Principle 16						

1.	Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development	Not Applicable	A copy of VREIT's 2022 Integrated Report, will be available on the link below on or before the date of its Annual Stockholders' Meeting on July 05, 2023 https://vistareit.com.ph/disclosu res
2.	Company exerts effort to interact positively with the communities in which it operates	Not Applicable	A copy of VREIT's 2022 Integrated Report, will be available on the link below on or before the date of its Annual Stockholders' Meeting on July 05, 2023 https://vistareit.com.ph/disclosu res

SIGNATURES

Pursuant to the requirements of the Securities Regulation Code, this report is signed on behalf of the issuer by the undersigned, thereunto duly authorized, in <u>Mandaluyang City</u> on <u>May 36, 2013</u>.

By:

JERYLLE_LUZ C. QUISMUNDO Chairman of the Board

JUSTINA F CALLANGAN Independent Director

LETICIA A. MORENO Independent Director

MA. **SERO** Compliance Offic

MANUEL PAOLO A. VILLAR President and Chief Executive Officer

RAUL JUAN N. ESTEBAN

Independent Director

GEMMA M. SANTOS Corporate Secretary

Name

ID No.

Date & Place of Issue

at

Doc No. <u>/77</u> Page No. <u>37</u> Book No. <u>///</u> Series of 2023.

ATTY. ARBIN OMAR P. CARINO NOT RY PUBLIC UNTIL DECEMBER 31, 2024 ROLL No. 57146 IBP Lifetime Member No. 018537 PTP No. 51100357 $^{\rm O4}$ Jan. 2023 / Mandaluyong City MC \pm C.unplifier of He. VP-0020373 issued dated 03 June 2022 Notacel Cross of Fea Appointment No. 0388-23 Vista Choracter Cestion Upper Ground Floor, Worldwide Corpurate Center, Shaw Stvd., Mandaleyong City